



Anglia Ruskin  
University



Social  
Enterprise  
East of  
England



**Leading  
Questions**

**Lord Ashcroft  
International Business School**

**Cambridge**

**12 September 2017**



# **Andy Brady**

## **3<sup>rd</sup> Sector Futures**



# **WIFI DETAILS**

Network: *Ruskin Guest*

*'Need a network'*

**PIN: 394508**



**#LeadingQuestions**  
#charity #SocEnt





# **3<sup>rd</sup> Sector Futures**

**[www.3rdsectorfutures.co.uk](http://www.3rdsectorfutures.co.uk)**

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**"The course has absolutely met and exceeded my expectations."**

**"Everything you learn is directly applicable. Very comprehensive."**

**"Excellent mix of long-distance study and meeting people."**

**"Our managing director has been hugely impressed with some of the work we have produced."**



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**Provide**

a hero of mine and a source of inspiration  
for all who work to advance basic human  
rights...around the world

She is a global symbol of moral  
courage

a global symbol of courage and  
hope

an inspiration for all of us who believe in  
freedom of speech, democracy and  
human rights

Over the last several years I have  
repeatedly condemned this tragic and  
shameful treatment. I am still waiting for  
my fellow Nobel laureate Aung San Suu  
Kyi to do the same.

If the political price of your ascension to  
the highest office in Myanmar is your  
silence, the price is surely too steep

Instead of challenging the military, she is  
now its poodle, its patsy, its flak-catcher in  
chief.

In meetings, she is dismissive, dictatorial –  
in some cases, belittling

## **Charities given 'last chance' on fundraising**

(BBC, 25/01/16)

## **32 charity bosses paid over £200,000 last year**

(Telegraph, 26/02/15)

## **Trust in charities at record low after scandals**

(Guardian, 28/06/16)

## **Dozens of leading charities face insolvency**

(Independent, 19/07/17)



## **Scandal-hit Kids Company 'blew taxpayer cash on £200 trainers, holidays to Ibiza and trips to luxury spas'**

(Mirror, 13/11/15)

## **Sector bemoans 'demotion' of minister role to DCMS**

(Third Sector, 19/07/16)



# **Vicky Browning**

## **Chief Executive, ACEVO**

**Voluntary sector leadership in times of change**

@browning\_vicky

@acevo



# **Clare Morris**

## **Anglia Ruskin Health Partnership**



# **Rebecca Birkbeck**

## **The Co-operative Group**

@RebeccaBirkbeck  
@coopuk



**Coffee**  
**Workshops**  
**Lunch**  
**Workshops**  
**Coffee**



# **Mona Shah**

# **Harry Specters**

@HarrySpecters





# **Debra Allcock Tyler**

## **DSC**

@DSC\_Charity  
@DebAllcockTyler

**BRIDGING SOCIAL CAPITAL**  
**(to others outside your closed networks)**

**BONDING SOCIAL CAPITAL**  
**(to others inside your closed network)**

LOW BRIDGING, HIGH BONDING = NURTURING LEADER

HIGH BRIDGING, HIGH BONDING = NETWORK LEADER

LOW BRIDGING, LOW BONDING = TECHNICAL LEADER

HIGH BRIDGING, LOW BONDING = ENTREPRENEURIAL LEADER



**Thanks**